



Commission Meeting
MINUTES
January 21, 2025
2:00 P.M.

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Present:

COMMISSIONERS:

- Larry Mills, President
- Roger Chapin, First Vice President
- Linda Landman Gonzalez, Commissioner
- Buddy Dyer, Mayor

- Clint Bullock, General Manager & Chief Executive Officer
- Attila Miszti, Chief Operating Officer
- Mindy Brenay, Chief Financial Officer – Ex Officio
- Christopher McCullion, Chief Financial Officer
- Linda Ferrone, Chief Customer & Marketing Officer
- Michael Murtagh, Chief Transformation & Technology Officer
- Luz Aviles, LeMoyne Adams, Wade Gillingham, Jenise Osani, Ken Zambito, & Jaison Busby, Vice Presidents
- Frances Johnson, Recording Secretary

The January 21, 2025 Commission Meeting was held in person at the Orlando Utilities Commission’s Reliable Plaza Commission Chambers.

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President Mills asked Carlos Woody to provide the Safety and Security protocols for the meeting.

Moment of Reflection

President Mills asked Terry Torrens to provide the moment of reflection.

* * *

Pledge of Allegiance

President Mills asked Shant Karadjian to lead the Pledge of Allegiance to the Flag.

Call to Order

The Commission Meeting was called to order at 2:07 P.M. President Mills noted that Commissioner Gross was not in attendance, acknowledging a quorum was present.

President Mills congratulated Roger Chapin on his reappointment to the board, stating the City Council confirmed Mr. Chapin’s reappointment at their January 13, 2025 Council meeting.

Consideration of the Minutes

MOTION: On a motion by Commissioner Landman Gonzalez; seconded by Commissioner Chapin and unanimously carried, the reading of the December 10, 2024 Commission Meeting minutes was waived, and the minutes were approved.

* * *

Election of Officers

President Mills called for the election of officers to serve on the 2025 Commission.

Slate of Officers:

Larry Mills	President
Roger Chapin	First Vice President
Linda Landman Gonzalez	Second Vice President

MOTION: On a motion by Mayor Dyer, the slate of officers was confirmed by unanimous vote.

MOTION: Commissioner Landman Gonzalez moved to reappoint Clint Bullock as General Manager & Chief Executive Officer and Secretary of the Commission and the motion carried unanimously.

* * *

Mr. Bullock recommended that Chris Browder, Chris McCullion, and Paula Velasquez be appointed as Assistant Secretaries to the Commission.

MOTION: Mayor Dyer moved that Mr. Bullock's recommendations be approved as stated and the motion carried unanimously.

Mr. Bullock stated that, without objection, First Vice President Chapin will serve as Chair of the Audit-Finance Committee; with Commissioner Gross as First Vice Chair, Commissioner Landman Gonzalez as Second Vice Chair, and President Mills as Ex-Officio member. No objection was offered.

Refer to the Appendix for more information.

* * *

Employee / Community Recognition

Jenise Osani highlighted the Leadership Day of Giving that was held on November 19, 2024 at the Audubon Center for Birds of Prey, stating the team helped install a Story Walk exhibit that will enhance visitor experiences and promote awareness of Florida's birds of prey. Refer to the Appendix for more information.

Ms. Osani provided an update on the 2025 OUCares Employee Giving Campaign, stating the goal of \$237,000 was exceeded and \$239,275 was raised. She stated this year's campaign theme is Safety Is No Accident. Refer to the Appendix for more information.

Ms. Osani highlighted OUC's involvement in the OUC Orlando Half Marathon & Track Shack Lake Eola 5K that was held on December 7, 2024, stating the event marked OUC's 25th year as title sponsor. She concluded by presenting an honorary OUC Orlando Half Marathon medal and t-shirt to President Mills. Refer to the Appendix for more information.

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Affirmative Items

President Mills presented the affirmative items for Approval.

MOTION: On a motion by Mayor Dyer and seconded by Commissioner Landman Gonzalez, Affirmative Items A-1 through A-34 were approved as follows:

1. Ratification of the fuel procurements to the most responsive and responsible bidders in September 2024 in the aggregate amount of \$14,714,894.78 as follows:

NATURAL GAS PURCHASES ⁽¹⁾:



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September 2024	Clarke-Mobil Counties	\$ 301,500.00
September 2024	ConocoPhillips	\$ 732,960.00
September 2024	Eco Energy	\$ 559,125.00
September 2024	EDF Trading	\$ 1,790,583.12
September 2024	Municipal Gas Authority of Georgia	\$ 2,688,263.64
September 2024	Pathpoint	\$ 894,106.03
September 2024	Tenaska Marketing Ventures	\$ 109,178.70
September 2024	Tenaska Gas Storage, LLC	\$ 1,410,607.80
September 2024	Texla Energy Management	\$ 1,312,229.24

COAL PURCHASES:

September 2024	Crimson Coal Corporation	\$ 4,916,341.25
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2. Authorization for the General Manager & CEO to execute the FTS-1 Natural Gas Transportation Service Agreement extension with Florida Gas Transmission Company, LLC for OUC's forecasted natural gas demand requirements in the aggregate amount of \$15,047,000;
3. Approval of Change Request No. 1 to the Capital Expenditure Estimate in the amount of \$9,524,931 for the Indian River Plant Combustion Turbine D Major Inspections and Inlet Guide Vanes Repairs Project, increasing the total project cost to \$16,270,779. Approval of an OUC initiated scope change and conforming Change Order No. 1 to Siemens Energy, Inc. in the amount of \$7,024,500 to provide parts and labor services, increasing the total Purchase Order amount to \$13,122,348;
4. Approval of a Purchase Order to Wood Group USA, Inc. to provide labor and equipment to perform inspection and repair services for the Stanton Energy Center Unit 2 and Combined Cycle Unit B steam generators and emergent work for the Stanton Energy Center Unit 1, if necessary, during the 2025 Spring Outage in the amount of \$2,747,146. Approval of a Purchase Order to Southern Environmental, Inc. to provide labor and equipment to perform inspection and repair services for the Stanton Energy Center Unit 2 Electrostatic Precipitator during the 2025 Spring Outage in the amount of \$575,930. Approval of a sole source Purchase Order to Siemens Energy, Inc. to provide inspections, repairs, and support services for the Stanton Energy Center Unit 2 Steam Turbine during the 2025 Spring Outage in the amount of \$854,427. Approval of a single source Purchase Order to Hydra-Lube, Inc. to provide support services, equipment, and materials for the Stanton Energy Center Unit 2 Steam Turbine during the 2025 Spring Outage in the amount of \$179,438;
5. Approval of a Capital Expenditure Estimate for the Downtown West Chilled Water Plant Expansion & Pipeline Extension Project in the amount of \$4,434,319. Approval of a sole source Purchase Order to Trane U.S. Inc. for the direct purchase of the chiller in the amount of \$710,026, contingent upon the execution of the Chilled Water Service Agreement. Approval of a Purchase Order to Kenyon and Partners, Inc. to provide design-build services for the installation of a 1,060-ton chiller at the Downtown West Chilled Water Plant in the amount of \$742,343, contingent upon the execution of the Chilled Water Service Agreement. Approval of a single source Purchase Order to SED Partners, LLC for acquisition of the pipeline extension and equipment in the amount of \$2,441,450, contingent upon the execution of the Chilled Water Service Agreement and upon satisfaction of conditions precedent being completed;
6. Approval of a Capital Expenditure Estimate for the installation of a new 25kV distribution circuit along Cord Avenue, Pine Tree Road, Canoe Creek Road, and Nolte Road in the amount of \$3,861,884.98;
7. Approval of the Capital Expenditure Estimate for the installation of the underground electric distribution system to serve The Crossings Subdivision – Phase 2 in the amount of \$723,741.29, with a customer contribution in the amount of \$144,652;

8. Approval of a Capital Expenditure Estimate for the installation of the underground electric distribution system to serve the Lake Nona West retail center in the amount of \$936,469.14, with a customer contribution in the amount of \$367,288;
9. Approval of a Capital Expenditure Estimate for the Orlando Circuit Upgrade along State Road 520 from Macon Parkway to Taylor Creek Road in the amount of \$1,997,340.33;
10. Approval of a Capital Expenditure Estimate for the State Road 528 Improvements Project required for the installation of the overhead and underground electric distribution system along State Road 528 in the amount of \$1,020,907.90, with a customer contribution in the amount of \$1,020,221;
11. Approval of Change Request No. 2 to the Capital Expenditure Estimate in the amount of \$1,490,370.84 for additional design engineering, construction support services, and administration services for the Fern Creek Water Main Replacement Project, increasing the total project cost to \$5,539,321.70. Approval of an OUC initiated scope change and conforming Change Order No. 2 to Arcadis U.S., Inc. in the amount of \$665,204 to provide additional engineering design and construction support services, increasing the total Purchase Order amount to \$851,334;
12. Authorization for the General Manager & CEO to execute the Joint Participation Agreement Task Order No. 2 with the City of Orlando for the Marks Street and Pasadena Place Drainage Improvements Project. Approval of Change Request No. 2 to the Capital Expenditure Estimate in the amount of \$1,158,258.46 for additional construction services, materials, and administration, for the Marks Street and Pasadena Place Drainage Improvements Project, increasing the total project cost to \$7,591,493.50. Approval of an OUC initiated scope change and conforming Change Order No.1 to the City of Orlando in the amount of \$693,672.81 for construction services, increasing the total Purchase Order amount to \$5,012,355.69;
13. Authorization for the General Manager & CEO to execute the Joint Participation Agreement Task Order No. 3 with the City of Orlando for the Lift Station 2 Force Main Project – Parts A and B. Approval of Change Request No. 3 to the Capital Expenditure Estimate in the amount of \$24,002,603.86 for additional engineering support, construction, administration, and inspection costs for the Lift Station 2 Force Main Project – Parts A and B, increasing the total project cost to \$51,215,300.69. Approval of an OUC initiated scope change and conforming Change Order No. 2 to the City of Orlando in the amount of \$63,752,430 for additional water engineering, construction, administration, and inspection costs, as well as transmission project management, engineering and construction costs for the Downtown 230kV Transmission Line Project – Pershing to Weber – Phase 1 of 3, increasing the total Purchase Order amount to \$75,898,750.63;
14. Approval of an OUC initiated scope change and conforming Change Order No. 1 to Utility Partners of America, LLC in the amount of \$1,572,500 to continue providing labor and installation of the remaining backflow devices, increasing the total Purchase Order amount to \$5,069,676;
15. Approval of a Purchase Order to ADEK Management, LLC to continue providing project management services in the amount of \$148,800;
16. Approval of the Capital Expenditure Estimate for Bridgewalk Subdivision - Phase 2C for the installation of lighting facilities in the amount of \$528,063.01;
17. Approval of RFP #7322 – Contract Award to Peak Power Services, Inc., the most responsive and responsible proposal, to provide communication tower inspection and maintenance services in the amount of \$439,300;



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18. Approval of OUC initiated scope change and conforming Change Orders No. 1 to Elite Construction of Ocala, LLC; Emerald Electrical Consultants, LLC; Energy Erectors, Inc.; Great Southwestern Construction, Inc.; Overland Contracting, Inc.; Power Line Services, Inc.; Terry's Electric, Inc.; TIC - The Industrial Company Inc. in the amount of \$20,150,000 to continue providing substation construction, installation, and repair services, increasing the total Purchase Orders aggregate amount to \$52,150,000;
19. Approval of Change Request No. 1 to the Capital Expenditure Estimate in the amount of \$1,571,250 for detailed design, material procurement, and construction for the Taft to Cane Island 230kV Transmission Structures Replacement Project, increasing the total project cost to \$1,650,000. Approval of an OUC initiated scope change and conforming Change Order No. 1 to Black & Veatch Corp. in the amount of \$350,000 for detailed engineering services and construction support services, increasing the total Purchase Order amount to \$425,000. Approval of a Purchase Order to Meyer Utility Structures, LLC to provide tubular steel poles in the amount of \$325,000;
20. Approval of Change Request No. 5 to the Capital Expenditure Estimate in the amount of \$22,594,000 for additional construction and engineering to complete the St. Cloud 230kV Transmission Line Project, increasing the total project cost to \$151,467,000. Approval of an OUC initiated scope change and conforming Change Order No. 1 to Southeast Power, Corp in the amount of \$20,894,000 to continue providing construction services, increasing the total Purchase Order amount to \$85,894,000. Approval of an OUC initiated scope change and conforming Change Order No. 6 to Burns & McDonnell Engineering Company, Inc. in the amount of \$1,700,000 to continue providing field construction management and engineering support services, increasing the total Purchase Order amount to \$17,313,000;
21. Approval of Change Request No. 6 to the Capital Expenditure Estimate in the amount of the amount of \$34,426,046 for the Downtown 230kV Transmission Line Project, Pershing to Weber – Phase 1 of 3, increasing the total project cost to \$76,811,767. Approval of an OUC initiated scope change and conforming Change Order No. 3 to Power Engineers, Inc. in the amount of \$5,778,000 to continue providing engineering and construction management services for the Lift Station 2 Force Main Project, the Fern Creek Water Main Replacement Project, and the Downtown 230kV Transmission Line Project – Pershing to Weber – Phase 1 of 3, increasing the total Purchase Order amount to \$14,148,000. Approval of an OUC initiated scope change and conforming Change Order No. 3 to Black & Veatch Corp in the amount of \$783,046 to continue to provide environmental engineering services, increasing the total Purchase Order amount to \$2,041,051;
22. Approval of RFP #7324 – Contract award to Utility Service & Maintenance, Inc.; Cavok Capital, LLC d/b/a Southern Switch & Contacts; and Gemstone, LLC, the most responsive and responsible proposals, to provide electric substation equipment painting in the aggregate amount of \$2,250,000;
23. Approval of a Capital Expenditure Estimate for the Enterprise Storage Refresh Project in the amount of \$3,581,304. Approval of RFP #8057 – Contract award to Ahead Inc., the lowest, the most responsive, and responsible proposal for professional services, hardware, software, maintenance, and support in the amount of \$5,497,162;
24. Approval of an OUC initiated scope change and conforming Change Order No. 2 to the pre-qualified cyber security supplier in the amount of \$176,861.33 for managed services for the Security Operations Center, increasing the total Purchase Order amount to \$675,861.33;
25. Approval of an OUC initiated scope change and conforming Change Order No. 1 to TMG Utility Advisory Services Inc. in the amount of \$173,542 for consulting, implementation services, and staff augmentation, increasing the total Purchase Order amount to \$1,310,850;

26. Approval of a Capital Expenditure Estimate for implementation services for the Enterprise Data Analytics Platform Core Data Project in the amount of \$1,500,000. Approval of a sole source Purchase Order to Keyrus USA, Inc. to provide implementation services in the amount of \$1,257,696;
27. Approval of Change Request No. 1 to the Capital Expenditure Estimate in the amount of \$4,090,988 for the TruNet Solar and DemandLevel Project, increasing the total project cost to \$4,186,162. Approval of Purchase Orders to RCC Global LLC; Origin Utility, Inc.; TMG Utility Advisory Services; and Utility Solutions Partners, LLC to provide staff augmentation in the aggregate amount of \$623,150. Approval of a Sole Source Purchase Order to RCC Global, LLC for software services in the amount of \$109,250. Approval of a Single Source Purchase Order to Exceleron Software, LLC for professional services in the amount of \$129,375. Approval of a Purchase Order to Beluga Communications, Inc. dba Power Communications for communication professional services in the amount of \$595,125. Approval of a Purchase Order to Diane Meiller & Associates, Inc. for change management consulting services in the amount of \$703,570. Approval of additional funding in the amount of \$399,960 with conforming Change Order No. 4 to ACRO Service Corporation to provide staff augmentation for the TruNet and DemandLevel projects, increasing the total Purchase Order amount to \$21,159,843;
28. Approval of additional funding in the amount of \$520,203 with conforming Change Order No. 1 to Building Maintenance Services, Inc. to continue providing facilities janitorial services, increasing the total Purchase Order amount to \$2,061,919;
29. Approval of an OUC initiated scope change and conforming Change Order No. 1 to All Sunshine Crane Rental Corp; Alta Equipment Company; Bryson Crane Rental Service, LLC; H&E Equipment Services; Herc Rentals Inc.; Linder Industrial Machinery Co; National Equipment Dealers, LLC; Ring Power Corp; Sims Crane & Equipment Co.; Sky Limit Equipment, LLC; Sunbelt Rentals Inc.; Synergy Rents-Bobcat Orlando; and United Rental in the amount of \$3,600,000 to continue providing heavy equipment rental services, increasing the aggregate Purchase Order amounts to \$9,000,000;
30. Approval of a Purchase Order to Burgess Chambers & Associates, Inc. to provide investment consulting services in the amount of \$258,000;
31. Approval of RFP #7903 – Contract award to Deloitte Consulting LLP and EnSafe Inc., the most responsive and responsible proposals, to provide safety program consultative services in the aggregate amount of \$350,000;
32. Approval of a sole source Purchase Order to J.D. Power for access to the annual results of three Utility Customer Satisfaction Studies in the amount of \$359,385;
33. Approval of RFP #8099 – Contract award to A-C-T Environmental & Infrastructure, Inc.; Lewis Environmental, LLC.; and Petrotech Southeast, Inc., the most responsive and responsible proposals, to provide emergency and routine environmental services in the aggregate amount of \$4,008,208; and
34. Authorization for the General Manager & CEO to execute the Sale & Purchase Agreement with Seefried Industrial Properties, Inc. for the Jetport Property in the amount of \$46,250,000 and to execute all related closing documents subject to satisfaction of any closing contingencies and final legal review.

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Presentation

Commissioner Chapin provided the December 12, 2024 Audit-Finance Committee report.



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The Committee was provided with an update on the planned issuance of bonds. The Series 2025A Bonds will be issued in a not-to-exceed amount of \$200 million to fund a portion of the FY 2025 Capital Plan. Additionally, the Series 2025B Refunding Bonds will be issued to refund OUC's Series 2015A bonds for debt service savings.

- The Committee recommends Board approval of the Series 2025A Bond Resolution and the Series 2025B Refunding Bond Resolution in the amount not to exceed \$300 million.

The Committee heard a presentation regarding the FY 2024 Audited Financial Statements and Financial and Statistical Report.

The Committee received a report from OUC's external auditor, Ernst & Young (EY), regarding the FY 2024 year-end financial audit. The external auditor advised that OUC's internal controls appeared to be designed and operated effectively, that no misstatements had been identified, and that EY had received outstanding cooperation from management during the audit.

The Committee received an Internal Audit Update, including a presentation on the results of the Business Expense audit and a summary of an advisory project related to cybersecurity.

The Committee received quarterly updates for the Energy Risk Management Oversight Committee, Treasury, Accounting, and grant activities.

The Committee received a report on OUC's public records retention policies, including a discussion on the procedures for fulfilling requests for public records and plans to improve on the existing procedures.

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MOTION: On a motion by Commissioner Landman Gonzalez and seconded by Mayor Dyer, Presentation 1a was approved as follows:

PRES – 1a Adoption of the Series 2025A Utility System Revenue Bonds and Series 2025B Utility System Revenue Refunding Bonds Resolution.

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Chris McCullion presented the December 2024 Financial Report. Refer to the appendix for more information.

Public Comments

Justin Harvey, an OUC customer, spoke about the risks in water fluoridation.

Nicole King expressed concerns about water fluoridation.

Justin Furey spoke in support of keeping the water pure and free from additives.

President Mills acknowledged that Commissioners were provided ten email communications related to water fluoridation concerns, stating concerns expressed have been heard and Mr. Bullock will arrange follow-up meetings with the Board members to determine next steps.

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General Manager's Comments

Mr. Bullock expressed appreciation for being reappointed as General Manager & Chief Executive Officer, and Secretary of the Commission. He assured Commissioners that OUC will continue to comply with the Center for Disease Control and Prevention, as well as the US Public Health Services guidelines, as it relates to water fluoridation. He concluded by recognizing Mindy Brenay, Chief Financial Officer – Ex Officio, who will be retiring



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at the end of February. He expressed his appreciation to Ms. Brenay for extending her retirement date at OUC to assist with the launch of the PeakSHIFT Program and acknowledged her various contributions to OUC during her tenure, thanking her for all her contributions to OUC.

Commissioners' Comments

Commissioner Landman Gonzalez also recognized Ms. Brenay, thanking her for the onboarding as new Commissioner and highlighting her financial acumen.

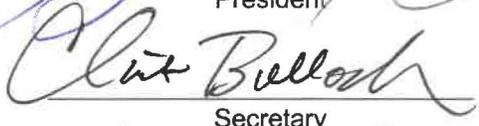
Commissioner Chapin echoed Commissioner Landman Gonzalez's appreciation for Ms. Brenay.

Mayor Dyer echoed both Commissioner's recognition and appreciation for Ms. Brenay's services.

President Mills expressed his appreciation for OUC's efforts throughout 2024. He stated that he is looking forward to a great 2025. He concluded by recognizing and thanking Ms. Brenay for her contributions.

President Mills adjourned the meeting at 2:42 P.M.


President


Secretary


Recording Secretary

APPENDIX

2025 Election of Officers

Community Recognition

Executive Team Day of Giving

OUCares Giving Campaign

OUC Half Marathon

Presentation

Financial Report

2025 Election of Officers

2025 ELECTION OF OFFICERS

President Mills will call for the election of officers for the 2025 Commission.

Need motion to nominate Larry Mills, President.

No second needed - Vote

Need motion to nominate Roger Chapin, First Vice President.

No second needed - Vote

Need motion to nominate Linda Landman Gonzalez, Second Vice President.

No second needed - Vote

(Note: Britta Gross will automatically transition from Immediate Past President to Commissioner for 2025)

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Need motion to reappoint Clint Bullock as General Manager and Chief Executive Officer and Secretary of the Commission.

No second needed - Vote

.....
Clint Bullock recommends Chris Browder, Chris McCullion, and Paula Velasquez be appointed as Assistant Secretaries of the Commission.

Need motion to approve Mr. Bullock’s recommendations as stated.

No second needed - Vote

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Mr. Bullock states – Without objection, First Vice President Chapin will serve as Chair of the Audit-Finance Committee, with Commissioner Gross as First Vice Chair, Second Vice President Landman Gonzalez as Second Vice Chair, and President Mills as Ex-Officio Voting Member.

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Proposed Audit - Finance Committee Meeting Dates:

2025 Audit – Finance Committee

March 27, 2025 | 9:00 - 11:00 a.m.

June 26, 2025 | 9:00 - 11:00 a.m.

October 23, 2025 | 9:00 - 11:00 a.m.

December 11, 2025 | 9:00 - 11:00 a.m.

Community Recognition

Executive Team Day of Giving

Executive Team Day of Giving



Jenise Osani, VP Marketing & New Products	01/21/25
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Executive Team Day of Giving: Audubon Center for Birds of Prey, November 19th



Executive Team Day of Giving: Audubon Center for Birds of Prey



Audubon Center Avian Protection Exhibit



Audubon Center Avian Protection Exhibit



Executive Team Day of Giving: Audubon Center for Birds of Prey



Community Recognition

OUCares Giving Campaign

OUCares Giving Campaign



Jenise Osani, VP Marketing & New Products

01/21/25

Supporting OUC's Strategic Goals

Serve Our Community as a Committed Partner



Community Engagement

Employee volunteerism, community partnerships, educational programs, and charitable giving



Community Impact Measurement Model

Social impact, Education, Economic Development, Environmental Stewardship

OUCares: Safety is No Accident

SAFETY  **IS NO** 
ACCIDENT 

OUC *ares*
A WORKPLACE GIVING CAMPAIGN

OUCares
A Workplace Giving Campaign

SAFETY IS NO ACCIDENT

2025 TOTAL:

\$239,275

Thank you for helping us exceed our campaign goal of \$237,000!

Over \$52,000 Donated to Safety Organizations

\$49,186



CHILDREN'S SAFETY VILLAGE
OF CENTRAL FLORIDA

\$3,200



Community Recognition

OUC Half Marathon

OUC Half Marathon



Jenise Osani, VP Marketing & New Products	01/21/25
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2024 OUC Half Marathon



2024 OUC Half Marathon



2024 OUC Half Marathon



2024 OUC Half Marathon



2024 OUC Half Marathon



2024 OUC Half Marathon



Presentation

Financial Report.

Financial Report

\$ in millions	December 2024			
	Actual	Budget	\$ Δ	% Δ
Retail and Wholesale Electric Revenues	\$ 139.1	\$ 135.6	\$ 3.5	2.6%
Water, Chilled Water and Other Revenues	48.8	48.7	0.1	0.2%
Total Revenues, excluding Fuel Revenues	187.9	184.3	3.6	2.0%

Overview

- Total Revenues, excluding Fuel Revenues were \$3.6 million or 2.0% higher than Budget
 - Retail and wholesale electric revenues were favorable to budget driven by increased variability in weather temperatures, resulting in higher than expected cooling and heating degree days.