

Commission Meeting
MINUTES
July 8, 2025
2:31 P.M.

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Present:

COMMISSIONERS:

Larry Mills, President

Roger Chapin, First Vice President

Linda Landman Gonzalez, Second Vice President

Britta Gross, Commissioner

Buddy Dyer, Mayor

Clint Bullock, General Manager & Chief Executive Officer

Attila Miszti, Chief Operating Officer

Carlos Woody, Chief Deputy General Counsel

Linda Ferrone, Chief Customer & Marketing Officer

Christopher McCullion, Chief Financial Officer

Michael Murtagh, Chief Transformation & Technology Officer

Latisha Thompson, Chief Employee Experience Officer

LeMoyne Adams, Orlando Alancastro, Luz Aviles, Jaison Busby, Jenise Osani, Vice Presidents

Frances Johnson, Recording Secretary

The July 8, 2025 Commission Meeting was held in person at the Orlando Utilities Commission's Reliable Plaza Commission Chambers.

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Moment of Reflection

President Mills asked Endy Ortiz to provide the moment of reflection.

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Pledge of Allegiance

President Mills asked Shant Karadijan to lead the Pledge of Allegiance to the Flag.

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Call to Order

The Commission Meeting was called to order at 2:31 P.M.

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Consideration of the Minutes

MOTION: On a motion by Commissioner Landman Gonzalez, seconded by Commissioner Gross and unanimously carried, the reading of the May 13, 2025, Commission Meeting minutes was waived, and the minutes were approved.

Employee / Community Recognition

Wade Gillingham presented a 25-year service award to Lanna Vaughan Sr, Sr. Energy Specialist

Affirmative Items

Mr. Bullock asked Mr. Attila Miszti to present Affirmative Item A-8, the 2026 Electric Integrated Resource Plan (EIRP). Mr. Miszti provided an overview of the plan, covering the EIRP definition, analysis components, industry dynamics, scope, and key tasks. Ms. Linda Ferrone contributed insights into the community engagement component. Mr. Miszti concluded the presentation with a summary of the vendor solicitation and selection process, along with the recommended action. Refer to the appendix for more information.

President Mills presented the affirmative items for Approval.

MOTION: On a motion by Commissioner Gross and seconded by Mayor Dyer, Affirmative Items A-1 through A-22 were approved as follows:

1. Ratification of the fuel procurements to the most responsive and responsible bidders in February and March 2025, in the aggregate amount of \$37,726,659.33 as follows:

NATURAL GAS PURCHASES:

February 2025	Clarke-Mobile Counties	\$ 519,400.00
February 2025	EDF Trading	\$ 1,253,705.21
February 2025	Gas South	\$ 245,014.61
February 2025	Municipal Gas Authority of Georgia	\$ 2,199,601.60
February 2025	Pathpoint Energy	\$ 3,417,186.60
February 2025	Radiate Energy	\$ 903,527.10
February 2025	Tenaska Gas Storage, LLC	\$ 2,069,265.00
February 2025	Texla Energy Management	\$ 860,741.62
March 2025	City of Lakeland	\$ 646,012.40
March 2025	Clarke-Mobile Counties	\$ 621,550.00
March 2025	Conoco-Phillips	\$ 390,798.00
March 2025	EDF Trading	\$ 1,320,906.00
March 2025	Eco Energy	\$ 652,367.50
March 2025	Florida Gas Utility	\$ 190,800.00
March 2025	Gas South	\$ 304,999.68
March 2025	Koch Energy Services	\$ 688,737.50
March 2025	Municipal Gas Authority of Georgia	\$ 2,656,245.85
March 2025	Pathpoint Energy	\$ 5,147,592.02
March 2025	Radiate Energy	\$ 1,101,801.54
March 2025	Tenaska Gas Storage, LLC	\$ 1,822,370.00
March 2025	Texla Energy Management	\$ 1,103,161.44

COAL PURCHASES:

February 2025	Crimson Coal Corporation	\$ 4,095,286.64
February 2025	Foresight Coal Sales, LLC	\$ 421,436.89
March 2025	Crimson Coal Corporation	\$ 4,671,684.32
March 2025	Foresight Coal Sales, LLC	\$ 422,467.81

2. Approval of a Capital Expenditure Estimate for the Distributed Control Systems Upgrade Project in the amount of \$3,965,365. Approval of a sole source Purchase Order to Vendor No. 100000 to provide labor and equipment in the amount of \$3,769,765;
3. Ratification of Change Request No. 4 to the Water Capital Expenditure Estimate in the amount of \$732,865.28 for additional construction services provided to complete the South Orange Avenue Water Main Replacement Project, increasing the total water project cost to \$11,003,301.80. Ratification of an OUC initiated scope



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change and conforming Change Order No. 1 to Schuller Contractor, Inc. in the amount of \$1,303,563.21 for additional construction management and inspection services provided for the project, increasing the total Purchase Order amount to \$15,030,893.60;

4. Ratification of the General Manager & CEO's execution of the Joint Participation Agreement Task Order No. 1 with the City of Orlando for the Packing District Roadway Improvements Project. Ratification of Change Request No. 2 to the Capital Expenditure Estimate in the amount of \$646,897.74 for construction services necessary for the Packing District Roadway Improvements Project, increasing the total project cost to \$705,888.99. Ratification of a Purchase Order to the City of Orlando for construction services in the amount of \$617,209.37;
5. Approval of an OUC initiated scope change and conforming Change Order No. 1 to Nils Humberg Enterprises, LLC. d/b/a Ace Flow Control and Aaron's Backflow Services, Inc., in the aggregate amount of \$1,595,000 to continue providing residential and commercial backflow test and repair services, increasing the total Purchase Orders aggregate amount to \$4,985,522.44;
6. Approval of the Capital Expenditure Estimate for the installation of the underground electric distribution system to serve the Cross Prairie Subdivision - Edgewater Development 3 & 7 Roadway in the amount of \$1,429,087.64;
7. Approval of the Capital Expenditure Estimates for the Nolte Road and Florida Turnpike Interchange Project for the conversion and installation of underground electrical distribution facilities along Nolte Road in the aggregate amount of \$3,765,175.42, with a customer contribution in the amount of \$141,325;
8. Approval of Purchase Orders to Black & Veatch Corporation and Burns & McDonnell Engineering Company, Inc. to provide consulting services for the 2026 Electric Integrated Resource Plan in the aggregate amount of \$1,500,000;
9. Approval of Change Request No. 3 to the Capital Expenditure Estimate in the amount of \$2,220,000 for additional engineering, construction support services, permitting, and construction necessary to complete the Bull Creek Substation & Interconnection Expansion Project, increasing the total project cost to \$16,145,000. Approval of an OUC initiated scope change and conforming Change Order No. 2 to Black & Veatch Corp. in the amount of \$670,000 to continue providing engineering and support services, increasing the total Purchase Order amount to \$3,220,000;
10. Approval of Change Request No. 3 to the Capital Expenditure Estimate in the amount of \$4,577,566 for the St. Cloud West Substation Addition & Transmission Line Expansion Project, increasing the total project cost to \$21,977,316. Approval of an OUC initiated scope change and conforming Change Order No. 2 to Black & Veatch Corp. in the amount of \$450,000 to continue providing engineering services, increasing the total Purchase Order amount to \$950,000. Approval of a Purchase Order to Prolec-GE Waukesha, Inc. for two substation transformers in the amount of \$4,127,566;
11. Approval of a Purchase Order to CDW Government LLC for hardware and software to support the project in the amount of \$700,000. Approval of a Purchase Order to Presidio Networked Solutions LLC for five network switches to support the project in the amount of \$118,120;
12. Approval of Change Request No. 6 to the Capital Expenditure Estimate in the amount of \$20,306,000 for additional construction necessary to complete the St. Cloud 230kV Transmission Line Project, increasing the total project cost to \$171,773,000. Approval of an OUC initiated scope change and conforming Change Order



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No. 2 to Southeast Power, Corp., in the amount of \$20,306,000 to continue providing construction services, increasing the total Purchase Order amount to \$106,200,000;

13. Approval of an OUC initiated scope change and conforming Change Order No. 1 to ADEK Management, LLC in the amount of \$76,725 for project management services, increasing the total Purchase Order amount to \$144,925;
14. Approval of an OUC initiated scope change and conforming Change Order No. 1 to Accenture LLP in the amount of \$275,000 to continue to provide professional services, increasing the total Purchase Order amount to \$714,744;
15. Approval of a sole source Purchase Order to Oracle America, Inc. for professional services required to integrate Oracle database authentication with Microsoft Active Directory in the amount of \$168,480;
16. Approval of a sole source Purchase Order to OpenText Inc. to provide software maintenance and support services for Documentum in the amount of \$158,011.55;
17. Approval of RFP #7766 – Contract award to Teer Engineering LLC, the most responsive and responsible proposal to provide audio visual equipment, implementation services, and maintenance and support in the amount of \$234,039;
18. Approval of Purchase Orders to ACF Standby Systems Inc.; Alan Jay; All American Trailer; All Around Access; Alta Construction Equipment Florida LLC; Altec; Aviate Enterprises Inc.; Bachrodt FT d/b/a Palmetto Ford; Beck Ford; Big Tex; Bozard Ford; Crown Lift; Crystal Tractors; Cumberland International (Maudlin); Cypress Supply Inc.; Davids Trailers; Dobbs Equipment; Doosan Bobcat, NA d/b/a Bobcat Co; Duke Equipment d/b/a Florida Forklift; Duval Ford; Everglades Equipment; Federal Contracts LLC; Florida Coast Equipment; Garber Auto Mall; Jeffrey Allen; Kelly Tractor; MidFlorida Diesel; National Equipment Dealers (NED); National Lift Truck; Reelstrong; Right Trailers; Ring Power; Southeastern Equipment Supply Inc; Southern States Toyotalift; Southport Truck Group d/b/a Tampa Truck Center; Step One Automotive d/b/a Ford Crestview; Team Fenex; Technology International; Texas Trailers Sales & Services; Trail Saw & Mower; Tropical Ford and Vermeer SE. to provide fleet vehicles and equipment in the aggregate amount of \$2,338,225;
19. Approval of additional funding in the amount of \$400,000 with conforming Change Order No. 1 to ZRG Partners, LLC to continue providing management recruitment services, increasing the total Purchase Order amount to \$499,000;
20. Approval of a contract extension to BPA International, Inc. to continue providing contact quality monitoring services;
21. Approval of RFP #8252 – Contract award to Ferran Services & Contracting, Inc., sole responsive and responsible proposal, to provide services for the Efficiency Delivered Program in the amount of \$1,208,797;
22. Authorization for the General Manager & CEO to execute the legal documents necessary to establish the declaration of restrictive covenants and record such documents as required by the Florida Department of Environmental Protection to issue its Site Rehabilitation Completion Order with Conditions.

Presentation

The Audit–Finance Committee meeting was held on June 26, 2025.



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The Committee considered a resolution authorizing the extension of the Standby Bond Purchase Agreement with TD Bank, N.A., for OUC's Series 2015B Bonds for an additional five-year period to be presented for Commission adoption at the July 8, 2025 Commission meeting as follows:

PRES-1a The Committee recommends adoption of the 2015B Standby Bond Purchase Agreement Extension Resolution.

The Committee also considered a resolution authorizing the 2025 Line of Credit and Letter of Credit in a total aggregate amount of not to exceed \$120 million to provide funds to satisfy OUC's obligations under the Board-approved Facilities Construction Agreement between OUC and Duke Energy Florida to be presented for Commission adoption at the August 12, 2025 Commission meeting as follows:

- The Committee recommends adoption of the 2025 Line of Credit and Letter of Credit Resolution.

The Committee discussed the update on the efforts underway at the federal level to reform the Federal Emergency Management Agency. Staff will continue to keep the Committee informed as these efforts progress.

The Committee received a summary of the Fiscal Year 2026 Operating Budget and Fiscal Year 2026-2030 Capital Plan, and Pricing Workshop presentation, which will be presented at the Pricing Workshop preceding the July 8, 2025 Commission meeting.

The Committee received an Internal Audit update, including an overview of recently completed audit projects, and discussed open audit items.

The Committee received quarterly updates for the Energy Risk Management Oversight Committee, Fuel Stabilization Fund, Treasury, Accounting, and Grants Administration activities.

* * *

Chris McCullion presented the Preliminary May 2025 Financial Report. Refer to the appendix for more information.

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General Manager's Comments

Mr. Bullock provided a brief overview of the April 28th Iberian Peninsula outage and the subsequent rolling blackouts caused by transmission constraints. He began by highlighting the sudden power loss Spain experienced, which amounted to about 60% of their national demand in just five seconds. He explained that a series of abrupt generation losses in southern Spain triggered the outage, leaving some areas without electricity for approximately 10 hours. He continued by detailing the rolling blackouts due to transmission constraints experienced in parts of New Orleans and southeast Louisiana within the Mid-Continent System Operator (MISO) and Entergy region. Despite having sufficient generation capacity, around 100,000 residents lost power during peak demand periods. He emphasized the critical importance of projects like those at Osceola Generation Station (OGS), the Saint Cloud transmission upgrades, the new 230kV source in Downtown Orlando, and the Electric Integrated Resource Plan (EIRP) studies. He expressed support for NERC (North American Electric Reliability Corporation) and OUC's involvement with the Florida Reliability Coordinating Council (FRCC) and OUC's utility peers.

Mr. Bullock concluded with an update on the fluoride topic, stating that Governor Ron DeSantis signed the Florida Farm Bill, which bans certain additives in water, including fluoride. He explained that at midnight on July 1, 2025, OUC stopped adding fluoride to the drinking water to comply with the new state requirements. Additionally, residual fluoride from OUC's treatment process dissipated from the water system within 72 hours. He also stated that the average concentration of naturally occurring fluoride in Florida groundwater will remain at 0.14 milligrams per liter. He affirmed that OUC remains committed to transparency and is willing to continue to keep the public informed as it upholds its responsibility to deliver safe, high-quality drinking water in full compliance with all applicable regulations.

Commissioners' Comments

Commissioner Gross praised the efficiency of the meeting.


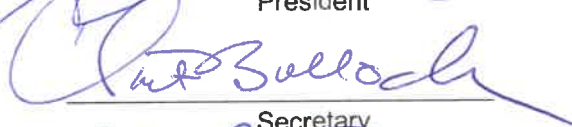

Commissioner Landman Gonzalez echoed that sentiment, noting the meeting was both highly efficient and informative. She expressed her enthusiasm for the EIRP plan and commended OUC for actively engaging the community in the feedback process.

Commissioner Chapin also emphasized how efficient and informative the meeting was. He added that he appreciates OUC's transparency in explaining its actions and commended the organization for consistently thinking ahead and staying well prepared.

Mayor Dyer congratulated OUC's finance team for completing the budget process and invited Chris McCullion to attend the City of Orlando's budget meeting. He expressed his enthusiasm for the EIRP process and underscored the importance of community engagement. Lastly, he affirmed that OUC's water remained safe even before fluoride was removed.

President Mills praised the comprehensive information provided in all the presentations, noting that OUC made them both highly effective and efficient. He expressed appreciation for the level of attentiveness and engagement shown by the Board. Additionally, he shared his regret that his term will conclude in December, expressing disappointment about missing the exciting plans for 2026.

President Mills adjourned the meeting at 3:19 P.M.


President

Secretary

Recording Secretary

APPENDIX

Affirmative Items

A-8 Energy Management System (EMS) Replacement

Presentation

Financial Report

Affirmative Item

A-8 2026 Electric Integrated Resources Plan

2026 Electric Integrated Resource Plan



Attila Miszti Chief Operating Officer and Linda Ferrone Chief Customer & Marketing Officer	A-8	07/08/25
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Agenda

- OUC Planning Functions
- Electric Integrated Resource Plan (EIRP) Definition
- Analysis Components
- Industry Dynamics
- Scope & Tasks
- Community Engagement
- Vendor Solicitation and Selection
- Recommended Action

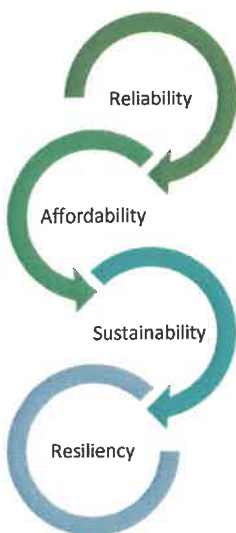
Various Planning Functions Exist Across OUC

- O&M and Capital Budgeting
- Rates & Rate Structures
- Asset Management Planning
- Energy Risk Management Oversight Committee (ERMOC)
- Ten Year Site Plan (TYSP)
- Transmission & Substation Planning
- Corporate Strategic Planning
- Water Consumptive User Permit (Water IRP)
- Electric Integrated Resource Plan (EIRP)

* Not an exhaustive list

A variety of planning efforts play critical roles in providing both long-term strategic and shorter-term tactical direction for OUC investments and operations

EIRP Defined



An Electric Integrated Resource Plan (EIRP) is a structured planning process that results in a roadmap describing the best way to meet OUC's customers electricity needs over a long-term timeframe, while balancing reliability, affordability, sustainability, and resiliency.

- Ensure electricity to meet the future needs of our community
- Determine the optimal mix of power resources
- Identify necessary upgrades to our transmission system
- Continue to provide reliable and affordable electric service
- Determine best path to reduce carbon dioxide intensity while meeting Net Zero CO2 emissions by 2050, including the interim targets
- Gain customer preference insights about meeting their energy needs

EIRP Analysis Will Leverage Various Inputs

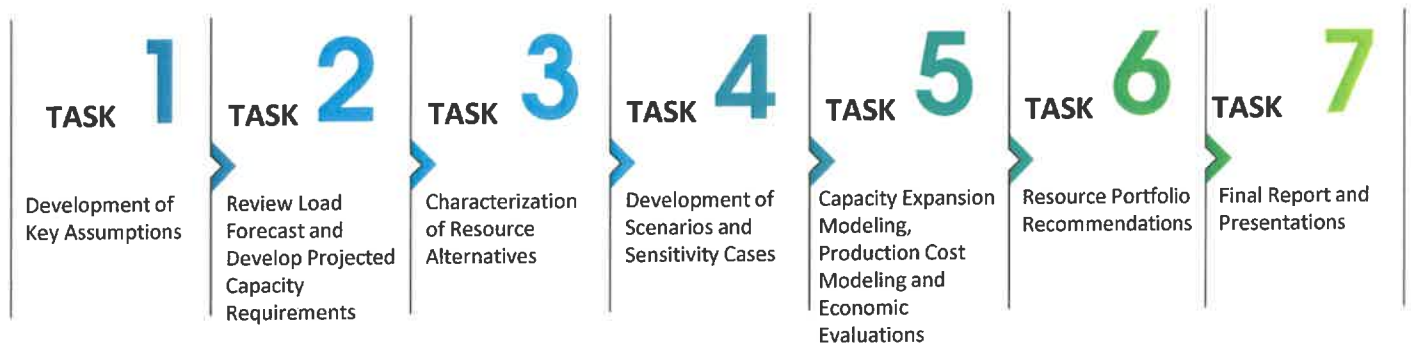
- Customer Usage Forecasting & Electrification Trends
- Resource Adequacy & Reliability
- Grid Flexibility & Dispatchability
- Transmission & Congestion Planning
- Fuel Diversity & Security
- Decarbonization Pathways
- Inverter-Based Resource (IBR) Integration
- Resilience & Extreme Event Planning
- Economic Optimization
- Stakeholder & Regulatory Alignment

EIRP Analysis Will Consider Key Industry Sector Dynamics

- Evolving technologies
- Changing regulation, costs, and tariffs
- Shifting load forecast dynamics
- Economic modeling
- Carbon dioxide reduction strategies & accounting methodologies
- Transmission constraints and expansion needs increasing
- Workforce development & future skills



High Level EIRP Scope and Tasks



Stakeholder engagement will occur throughout the process

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OUC Values Community Input

- Stakeholder engagement, education, and input will be critical to our overall process
- Digital and in-person channels are planned
- An independent third-party will be used to facilitate community stakeholder engagement



Our goal is for community stakeholders to express their preferences in Reliability, Affordability, Sustainability, and Resiliency

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Community Engagement Components



Our objective is to create

- Engagement
- Transparency
- Trust in OUC's EIRP process

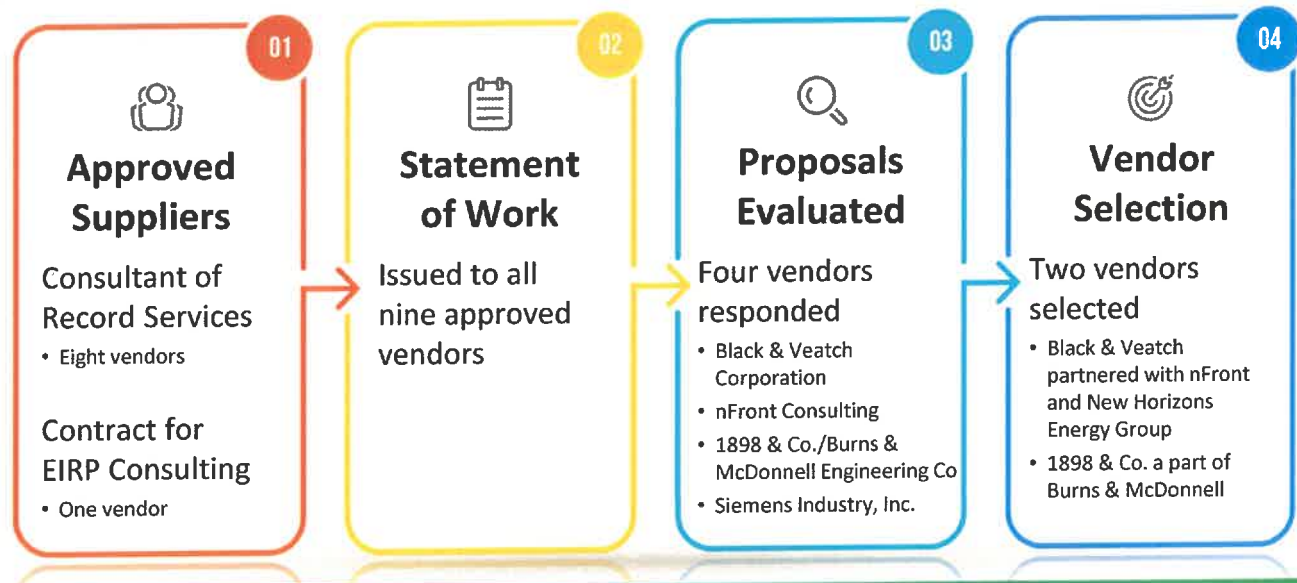


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Recent Activities & Next Steps

- Leveraging Great Blue Research, we recently surveyed customers on a variety of topics, including priority in balancing reliability, affordability, sustainability, and resiliency
- RFP to select a third-party partner to facilitate community engagement is under development
- Stakeholder engagement services expected by end of the year requiring a Commission agenda item

A Thorough EIRP Vendor Solicitation Process Was Used



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Selected Vendor Experience

Experience

OUC experience, deep understanding of Florida's regulatory landscape and infrastructure demands, nation-wide EIRP experience

Previous Projects

- Recent EIRP's and sustainability studies for: JEA, LUMA (Puerto Rico), Kansas City BPU, and Santee Cooper (SC).
- EIRP's completed in: CA, AK, TX, OK, MI, CO, WY, LA, MS, AL, US Virgin Islands.

Scope Categories Addressed

1. Project Management, Generation Portfolio Modeling, Hourly/Sub-hourly modeling & Production cost modeling
2. Macro Economic Modeling, Technology Advancements & Readiness.



BLACK & VEATCH



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Selected Vendor Experience

Experience

EIRP experience with municipalities, co-ops and IOUs: managing and supporting multiple aspects of utility planning processes, developing detailed assessments of generation technologies, and managing stakeholder engagement.

Previous Projects

Recent EIRP's for CenterPoint Energy's, Arizona Public Service's, Chugach Electric Assoc., Inc.'s, Minnesota Power

Scope Categories Addressed

3. Transmission & Land Needs.



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2026 EIRP Outcomes and Uses

- Deliver operational strategies for implementation
- Provide guidance and structure for achieving OUC's strategic goal of net zero CO2 emissions by 2050 including interim targets
- Utilize results from EIRP analysis to inform OUC's adjacent planning functions
- Acquire, build, and procure energy infrastructure that meets EIRP success criteria

Complete final EIRP recommendations anticipated December 2026

Recommended Action

Commission approval of Purchase Orders to Black & Veatch Corporation and Burns & McDonnell Engineering Company, Inc. to provide consulting services for the 2026 Electric Integrated Resource Plan in the aggregate amount of \$1,500,000.

Future recommended action: A competitively bid Purchase Order for stakeholder engagement services will be brought to the Commission for approval at a later date by the Chief Customer & Marketing Officer.

Presentation

Financial Report.

Financial Report (preliminary)

\$ in millions	FYTD June 2025			
	Actual	Budget	\$ Δ	% Δ
Retail and Wholesale Electric Revenues	\$ 402.4	\$ 399.2	\$ 3.2	0.8%
Water, Chilled Water and Other Revenues	148.1	146.9	1.2	0.8%
Total Revenues, excluding Fuel Revenues	\$ 550.5	\$ 546.1	\$ 4.4	0.8%

Overview

- Total Revenues excluding Fuel Revenues were \$4.4 million over Budget, net of deferrals, driven by increased variability in weather temperatures, resulting in higher-than-expected cooling and heating degree days.