

Present:

COMMISSIONERS:

Phillip Brown, First Vice President

Bridget Williams, Second Vice President

Britta Gross, Commissioner

Buddy Dyer, Mayor

Clint Bullock, General Manager & Chief Executive Officer

Attila Misztzi, Chief Operating Officer

Christopher McCullion, Chief Financial Officer

Linda Ferrone, Chief Customer & Marketing Officer

Michael Murtagh, Chief Transformation & Technology Officer

Carlos Woody, Chief Legal Officer

Luz Aviles, LeMoyné Adams, Wade Gillingham, Jenise Osani, Orlando Alancastro, & Jaison Busby, Vice Presidents

Frances Johnson, Recording Secretary

The April 7, 2026 Commission Meeting was held in person at the Orlando Utilities Commission's Reliable Plaza Commission Chambers.

* * *

Commissioner Gross asked Lashon Nale - Stodom to provide the Safety and Security protocols for the meeting.

Moment of Reflection

Commissioner Gross asked Stephanie Arroyo-Kou to provide the moment of reflection.

* * *

Pledge of Allegiance

Commissioner Gross asked Maribel Ellison to lead the Pledge of Allegiance to the Flag.

* * *

Call to Order

The Commission Meeting was called to order at 2:07 P.M. Commissioner Gross noted that President Landman Gonzalez was not in attendance, acknowledging a quorum was present.

* * *

Consideration of the Minutes

MOTION: On a motion by Mayor Dyer, seconded by Commissioner Gross and unanimously carried, the reading of the January 20, 2026 Commission Meeting minutes was waived, and the minutes were approved.

MOTION: On a motion by Mayor Dyer, seconded by Commissioner Brown and unanimously carried, the reading of the March 3, 2026 Commission Meeting minutes was waived, and the minutes were approved.

* * *



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Employee / Community Recognition

Commissioner Gross read the April Water Conservation Proclamation into the record. Dierdre Irwin, Water Conservation Coordinator at St. Johns River Water Management District, expressed appreciation to OUC for its partnership with the water management district to help conserve water. Refer to the Appendix for more information.

* * *

Luz Aviles provided the quarterly Community Impact update, stating OUC has supported and engaged in 30 community-wide events across Orange and Osceola counties, supporting 40 non-profit community organizations. She highlighted the 2026 OUC Charity Golf Tournament, which was held on March 14th at Eagle Creek Golf Club in Lake Nona, raising \$58,000. Ms. Aviles presented checks in the amount of \$14,500 each to the following charities: The WASH Foundation, Education Foundation of Osceola County, Indian American Business Association, and the Senior Resource Alliance. Ms. Aviles also provided April's calendar of events to the Commissioners, stating the listed events are designed to engage our community, educate customers, and promote environmental stewardship during Earth Month. Refer to the Appendix for more information and a video.

* * *

Edwin Fee, Director of Distribution Construction & Maintenance, provided an update on how OUC's Line Technicians performed at two recent events: the 25th Annual Florida Municipal Electric Association (FMEA) Lineman Competition held on March 13–14 in Tallahassee, FL, and the American Public Power Association National Lineworkers Rodeo held on March 27–28 in Huntsville, AL. He recognized the competition participants, highlighting their accomplishments in the various categories, and also acknowledged the team involved in helping prepare the competition participants, stating that the competition results are a reflection of teamwork. Refer to the Appendix for more information and a video.

* * *

Attila Miszti announced that OUC has been recognized with the American Public Power Association RP3 Diamond level designation, placing OUC among the country's most reliable utilities. He stated that only 117 U.S. utilities, including seven in Florida, have earned the diamond designation, which recognizes excellence in reliability, safety, system improvement, and workforce development. Refer to the Appendix for more information and a video.

* * *

Affirmative Items

Mr. Bullock asked Wade Gillingham to present on Affirmative Item A-7: International Drive District Chilled Water Improvement Project. Mr. Gillingham provided an overview of OUC's District Cooling services and locations. He provided historical milestones of the International Drive Cooling District, detailing current production capacity. He provided an update on the Orange County Convention Center (OCCC) expansion project that began in 2026, and also detailed the second OCCC 20-year agreement that was approved by the Commission in 2023, and which requires construction of an additional chilled water facility. He provided an overview of the proposed site for the new chilled water plant and updated budget. Refer to the Appendix for more information.

* * *

Mr. Bullock asked LeMoyné Adams to present on Affirmative Items A-10 & A-11: Grid Hardening Pilot Projects. Mr. Adams provided a project update, approved by the Commission on August 12, 2025, of the Hazel Street pilot project, including lessons learned, and introduced two new pilot projects. He provided a detailed overview of the importance of electric reliability to OUC, including comparison metrics with peer utilities. He also explained the difference between reliability and resiliency, stating improvements to resiliency are known as grid hardening.



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Mr. Adams described the impacts of weather events to vegetation and infrastructure, and the resulting grid hardening opportunities. Discussion ensued related to customer outreach difficulties, possible access issues, and grid hardening benefits. Refer to the Appendix for more information.

* * *

Commissioner Gross mentioned OUC's ability to leverage natural gas at the Osceola Generating Station (OGS) in relation to the Unit 1 activities described on Affirmative Item A-8: Stanton Energy Center (SEC) Unit 1 – Amendments to Joint Participation Agreements, and inquired about the specific schedule to integrate OGS into the transition plans for SEC Unit 1. Mr. Miszti stated pre-requisite work required at OGS to bring the three generating units online is progressing significantly, with the last pending pre-requisite related to generating unit commissioning anticipated to be completed by the end of the month. He confirmed OUC remains on track to meet the target date for the SEC Unit 1 transition.

* * *

Commissioner Gross presented the affirmative items for Approval.

MOTION: On a motion by Commissioner Brown and seconded by Commissioner Williams, Affirmative Items A-1 through A-30 were approved as follows:

1. Ratification of the fuel procurements to the most responsive and responsible bidders in December 2025, in the aggregate amount of \$21,978,518.09 as follows:

NATURAL GAS PURCHASES ⁽¹⁾:

December 2025	BP Energy	\$ 1,566,062.76
December 2025	City of Lakeland	\$ 177,000.00
December 2025	Clarke-Mobile Counties	\$ 708,350.00
December 2025	ConocoPhillips	\$ 692,428.27
December 2025	EDF Trading	\$ 2,471,907.81
December 2025	Emera Energy Services	\$ 1,544,372.14
December 2025	Koch Energy Services, LLC	\$ 241,987.60
December 2025	Municipal Gas Authority of Georgia	\$ 6,745,915.99
December 2025	Pathpoint Energy	\$ 161,427.96
December 2025	Radiate Energy	\$ 725,255.00
December 2025	Seminole Electric Cooperative	\$ 500,537.50
December 2025	Tenaska Gas Storage, LLC	\$ 120,293.50

COAL PURCHASES:

December 2025	Crimson Coal Corporation	\$ 4,503,296.45
December 2025	Foresight Coal Sales, LLC	\$ 422,274.70

RED DYED DIESEL OIL PURCHASES:

December 2025	Tropic Oil Co.	\$ 1,397,408.40
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2. Ratification of a sole source Purchase Order to Siemens Energy, Inc. for generator testing and bus duct barrier replacement in the amount of \$147,323.82;



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3. Approval of Change Request No. 1 to the Capital Expenditure Estimate in the amount of \$387,000 for the International Drive District Chilled Water Valves Replacement Project, increasing the total project cost to \$1,387,000. Approval of additional funding in the aggregate amount of \$587,020 with conforming Change Order No. 1 to CT/HX, LLC; Mechanical Services of Central Florida, Inc. a/k/a EMCOR Services MSI – Mechanical Services; S.I. Goldman Company, Inc.; Stark Tech Services, LLC; Thermetrics Corporation; and Garden City Westbrook Holdco, LLC dba Westbrook Service Company, LLC in the amount of \$587,020 to provide Chilled Water Plants Mechanical Contractor Services, increasing the total Purchase Orders to the aggregate amount of \$3,087,020;
4. Approval of a sole source Purchase Order to InnovatePro Management USA LLC to provide SCADA network software licensing, maintenance, and support in the amount of \$192,039;
5. Approval of a sole source Purchase Order to Rail X Logistics and Consulting, LLC to provide consulting services in the amount of \$230,400;
6. Approval of RFP #9079 – Contract award to Precision Services Industrial Group, LLC, the lowest, most responsive, and responsible proposal to provide labor and equipment to replace the Flex Seal Expansion Joint for the Stanton Energy Center Combined Cycle Unit B steam generator in the amount of \$172,000;
7. Approval of Change Request No. 1 to the Capital Expenditure Estimate for the International Drive Chilled Water Improvement Project in the amount of \$6,364,500, increasing the total project cost to \$57,173,000. Approval of RFP #8239 – Contract award to S.I. Goldman Company, Inc., the only responsive and responsible proposal to provide turnkey services for the design and construction of the International Drive District Chilled Water Improvement Project in the amount of \$53,148,000;
8. Authorization for the General Manager & CEO to execute the Amendment to the Joint Participation Agreement with Florida Municipal Power Agency for the Stanton Energy Center Unit 1 Generation Project to terminate the Florida Municipal Power Agency's ownership in Stanton Energy Center Unit 1, subject to final legal review and approval. Authorization for the General Manager & CEO to execute the Amendment to the Joint Participation Agreement with Florida Municipal Power Agency for the All-Requirements Project to terminate the Florida Municipal Power Agency's ownership in Stanton Energy Center Unit 1, subject to final legal review and approval. Authorization for the General Manager & CEO to execute the Amendment to the Joint Participation Agreement with Florida Municipal Power Agency Tri-City Project to terminate the Florida Municipal Power Agency's ownership in Stanton Energy Center Unit 1, subject to final legal review and approval. Authorization for the General Manager & CEO to execute the Amendment to the Joint Participation Agreement with Kissimmee Utility Authority to terminate Kissimmee Utility Authority's ownership in Stanton Energy Center Unit 1, subject to final legal review and approval. Authorization for the General Manager & CEO to execute all documents necessary to effect the closing on the transfer of the respective ownership interests of Florida Municipal Power Agency and Kissimmee Utility Authority in all real property and assets of Stanton Energy Center Unit 1 to OUC;
9. Approval of Change Request No. 1 to the Capital Expenditure Estimate in the amount of \$4,965,203 for the construction of the Lake Nona Reclaimed Water Storage and High Service Pump Facility, increasing the total project cost to \$22,528,521;
10. Approval of a Capital Expenditure Estimate for the Grid Hardening Pilot Project – North Hastings Street in the amount of \$1,959,976.12. Approval of a Purchase Order to HDD of Florida LLC to provide construction services for the Grid Hardening Project – North Hastings Street in the amount of \$1,104,874.94;



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11. Approval of a Capital Expenditure Estimate for the Grid Hardening Pilot Project – Holden Avenue in the amount of \$2,217,334.09. Approval of a Purchase Order to HDD of Florida LLC to provide construction services for the Grid Hardening Pilot Project – Holden Avenue in the amount of \$1,275,389.12;
12. Authorization for the General Manager & CEO to execute the Three Party Escrow Agreement with the Florida Department of Transportation for the State Road 91 Turnpike and Taft Vineland Road Interchange Project. Approval of Change Request No. 1 to the Capital Expenditure Estimate in the amount of \$2,181,562.14 for final engineering, construction, administration, and inspection costs necessary to complete the State Road 91 Turnpike and Taft Vineland Road Interchange Project, increasing the total project cost to \$2,400,762.14. Approval of an OUC initiated scope change and conforming Change Order No. 1 to GAI Consultants, Inc. in the amount of \$188,062.45 to provide professional engineering construction services, increasing the total Purchase Order amount to \$368,062.45. Approval of a Purchase Order to the Florida Department of Transportation for reimbursement of construction costs in the amount of \$1,731,333.75;
13. Approval of RFP #8837 – Contract award to Alpine Communications Corp and TRC Engineers LLC, the most responsive and responsible proposals to perform a joint use pole attachments and a street light inventory in the aggregate amount of \$383,000;
14. Approval of a single source Purchase Order to Wesco Distribution Inc. to provide the parts and labor necessary for the Grant Substation Switchgear Cubicle Refurbishment Project in the amount of \$152,412;
15. Approval of a Capital Expenditure Estimate for the St. Cloud West to Taft 230kV Transmission Line Expansion Project in the amount of \$700,000. Approval of a Purchase Order to Black & Veatch Corp. for preliminary engineering, environmental, and support services in the amount of \$650,000;
16. Approval of an OUC initiated scope change and conforming Change Order No. 2 to Verizon Communications Inc. in the amount of \$181,200 to continue providing wireless support services for the Fault Location, Isolation, and Service Restoration and Smart Fault Indicator devices, increasing the total Purchase Order amount to \$267,600;
17. Approval of a sole source Purchase Order to Florida Electric Power Coordinating Group Inc. for OUC's share of the Florida Transfer Capability Determination Group operating costs in the amount of \$195,467.51;
18. Approval of a Capital Expenditure Estimate for the Commission-wide conference rooms audio-visual equipment upgrade and implementation services Project – Phase 1 of 3 in the total amount of \$784,396. Approval of a Purchase Order to Dell Marketing LP to provide audio-visual equipment, implementation services, and maintenance and support in the amount of \$550,728;
19. Approval of a Capital Expenditure Estimate for the Reliable Plaza LED Lighting Retrofit Project in the amount of \$622,224;
20. Approval of a Capital Expenditure Estimate for the Reliable Plaza Elevators Modernization Project in the amount of \$2,197,460. Approval of an OUC initiated scope change and conforming Change Order No. 5 to KONE Inc. in the amount of \$2,776,027 for continued maintenance, testing, repair services, and Reliable Plaza elevators modernization, increasing the total Purchase Order amount to \$4,283,915;
21. Approval of a Capital Expenditure Estimate to complete workspace design for the Reliable Plaza Workspace Optimization Project in the amount of \$635,152. Approval of a Capital Expenditure Estimate to complete workspace design for the Pershing Operations Center Workspace Optimization Project in the amount of \$596,560. Approval of a Purchase Order to Burns & McDonnell Engineering Company, Inc. to complete the design of the workspaces at Reliable Plaza in the amount of \$610,152. Approval of a Purchase Order to



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Burns & McDonnell Engineering Company, Inc. to complete a design of the workspaces at the Pershing Operations Center's Engineering and Operations Buildings in the amount of \$571,560;

22. Approval of a Capital Expenditure Estimate for the Pershing Operations Center Building Automation System Upgrade Project in the amount of \$1,042,560. Approval of a sole source Purchase Order to Automated Logic Contracting Services, Inc. to provide all necessary hardware, engineering, programming, and installation services in the amount of \$1,032,560;
23. Approval of a Purchase Order to Atlas Apex Roofing, LLC to provide labor, materials, and equipment in the amount of \$159,600;
24. Approval of additional funding in the amount of \$316,800, with conforming Change Order No. 1 to Global Rental Co., Inc. to continue providing rental services, increasing the total Purchase Order amount to \$376,640;
25. Approval of the addition of All Roads Kenworth, LLC; Florida Utility Trailers Inc; Genserve, LLC.; Great Dane, LLC; Pilot John International; Pinnacle Central Company Inc.; SC Industrial Sales LLC.; Taylor Power Systems, Inc.; Tradewinds Power Corp.; and Walker Miller Equipment Co Inc., to the previously approved forty-two suppliers for which purchases in excess of \$100,000 are authorized to provide fleet vehicles and equipment. Approval of additional funding in the amount of \$865,000 with conforming Change Order No. 1 to the fifty-two approved suppliers as follows: ACF Standby Systems Inc.; Alan Jay; All American Trailer; All Around Access; Alta Construction Equipment Florida LLC; Altec; Aviate Enterprises Inc.; Bachrodt FT d/b/a Palmetto Ford; Beck Ford; Big Tex; Bozard Ford; Crown Lift; Crystal Tractors; Cumberland International (Maudlin); Cypress Supply Inc.; Davids Trailers; Dobbs Equipment; Doosan Bobcat, NA d/b/a Bobcat Co; Duke Equipment d/b/a Florida Forklift; Duval Ford; Everglades Equipment; Federal Contracts LLC; Florida Coast Equipment; Garber Auto Mall; Jeffrey Allen; Kelly Tractor; MidFlorida Diesel; National Equipment Dealers (NED); National Lift Truck; Reelstrong; Right Trailers; Ring Power; Southeastern Equipment Supply Inc; Southern States Toyotalift; Southport Truck Group d/b/a Tampa Truck Center; Step One Automotive d/b/a Ford Crestview; Team Fenex; Technology International; Texas Trailers Sales & Services; Trail Saw & Mower; Tropical Ford; Vermeer SE; All Roads Kenworth, LLC; Florida Utility Trailers Inc; Genserve, LLC.; Great Dane, LLC; Carolina Ground Service Equipment, Inc. d/b/a Pilot John International; Pinnacle Central Company Inc.; SC Industrial Sales LLC.; Taylor Power Systems, Inc.; Tradewinds Power Corp.; and Walker Miller Equipment Co Inc. to provide fleet vehicles and equipment, increasing the total Purchase Orders to the aggregate amount of \$3,203,225;
26. Approval of an OUC initiated scope change and conforming Change Order No. 1 to McGrath Rent Corp dba Mobile Modular Management Corp in the amount of \$195,395 to provide continued rental of mobile modular units, increasing the total Purchase Order amount to \$479,351;
27. Approval of a Capital Expenditure Estimate for the 2016 Caterpillar 980M Wheel Loader Second Life Refurbishment in the amount of \$600,170. Approval of a Capital Expenditure Estimate for the 2017 Caterpillar 745 Articulated Dump Truck Second Life Refurbishment in the amount of \$568,343. Approval of a sole source Purchase Order to Ring Power Corporation to refurbish the 2016 Caterpillar 980M Wheel Loader in the amount of \$600,170. Approval of a sole source Purchase Order to Ring Power Corporation to refurbish the 2017 Caterpillar 745 Articulated Dump Truck in the amount of \$568,343;
28. Approval of an OUC initiated scope change and conforming Change Order No. 1 to TransPerfect Holdings, LLC d/b/a Translations.com in the amount of \$100,000 to continue providing Spanish translation services, increasing the total Purchase Order amount to \$190,000;



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- 29. Approval of RFP #8942 – Contract award to Coastal Air Consulting Inc., the lowest, most responsive, and responsible proposal to provide the required non-discretionary air emissions stack testing services at Stanton Energy Center, the Indian River Plant, and the Osceola Generating Station in the amount of \$1,037,000; and
- 30. Authorization for the General Manager & CEO to execute the Subordination of Utility Interests between the Florida Department of Transportation and OUC for Parcel 123.22 and 124.10, located on South Kirkman Road, south of West Sand Lake Road and west of Epic Universe.

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Financial Report

Chris McCullion presented the February 2026 Financial Report. Commissioner Brown acknowledged current fuel reserves and inquired about OUC's current outlook on future fuel charge impacts due to the increase in fuel prices. Mr. McCullion stated OUC is impacted marginally by gasoline price escalation. He stated generating units utilize primarily natural gas, coal, and No. 2 fuel oil; and reserve tanks were filled prior to fuel price escalations. He stated OUC's strong natural gas hedging program and pipeline capacity agreements also shield OUC from price volatility, in addition to strong fuel stabilization reserves. He stated we continue to monitor the market and political/global conflicts, and will update the Commission if there are material events. Mr. Bullock added that US liquefied natural gas exports have been impacted by the Strait of Hormuz conflict, but there does not appear to be short-term pressure, and dynamic conditions will continue to be monitored. Refer to the Appendix for more information.

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Public Comments

Jason Thornton, a local high school student, spoke about the importance of renewable energy and asked about the status of the SEC Unit 1 shutdown, the potential conversion of SEC Unit 2 to natural gas, and where to access updates related to the Electric Integrated Resource Plan.

* * *

General Manager's Comments

Mr. Bullock provided an update on mutual aid and OUC's involvement with the Florida Electric Power Coordination Group (FCG) since its inception, as well as the Florida Reliability Coordinating Council (FRCC), which focuses on reliability, mutual aid, legislative issues, and environmental cooperation by Florida utilities. He briefly highlighted the FCG's Mutual Aid Assistance Workshop, hosted at OUC's Pines at Windermere facility. Mr. Bullock continued by noting the group's core belief that statewide reliability relies on every utility, stressing collective responsibility and ongoing emergency preparedness.

He also addressed the heightened awareness around cybersecurity based on the current conflict involving Iran, and the measures OUC is taking, which include the Incident Command Center structure currently in place, as well as continued education and training for staff. In addition, OUC is taking additional steps to ensure the physical security of assets. He stated OUC will continue to monitor the ongoing conflict involving Iran and potential impacts.

* * *

Commissioners' Comments

Commissioner Williams congratulated OUC on its RP3 Diamond recognition and the Line Technicians for all the awards they obtained at the competitions and for their great teamwork. She reiterated the importance of communicating to the community all the great things OUC is accomplishing.

Commissioner Brown echoed Commissioner Williams' comments



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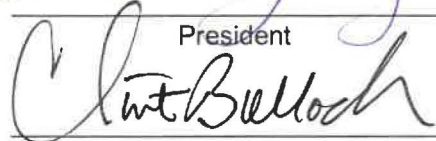
Mayor Dyer echoed Commissioner Williams' comments, stating OUC continues to demonstrate its role as The Reliable One. He added that the City of Orlando is celebrating 407 Day, which originated during COVID in support of local small businesses.

Commissioner Gross thanked Mr. Thornton for addressing the Commission. She expressed her admiration for OUC's stance on safety and reliability. She also welcomed Commissioners Williams and Brown to the Board, and recognized the OUC team for its work behind the scenes and heroics during winter storm Fern, commending OUC's communication efforts and transparency, which she found helpful as a customer.

Commissioner Gross adjourned the meeting at 3:33 P.M.



President



Secretary



Recording Secretary

APPENDIX

Employee/Community Recognition

Water Proclamation

Quarterly Update: Community Impact – [Video](#)

FMEA & APPA Lineworker Competitions – [Video](#)

America Public Power Association RP3 Diamond Designation

Affirmative Items

A-7 International Drive District Chilled Water Improvement Project

A-10 & A-11 Grid Hardening

Presentations

Financial Report



Proclamation

April is Water Conservation Month

Whereas, clean, safe and sustainable water resources are vital to the City of Orlando and Orange County economy, the environment, our citizens and our visitors; and

Whereas, the State of Florida, the St. Johns and South Florida Water Management Districts and the Orlando Utilities Commission are collaborating to increase awareness about the importance of water conservation; and

Whereas, the Orlando Utilities Commission and the State of Florida have designated April, typically a dry month, as Water Conservation Month, to educate citizens about preserving precious water resources; and, in this 28th year of observance, the focus is on maintaining rain shut off devices to support efficient irrigation and prevent unnecessary watering;

Whereas, the Orlando Utilities Commission continues to provide residential and commercial customers with programs and rebates that support water conservation;

Whereas, the Orlando Utilities Commission has helped residential and commercial customers save over 143 million gallons of water by conducting more than 2,600 free in-person water conservation audits in 2025; and

Whereas, last year the Orlando Utilities Commission issued 144 paid rebates to residential and commercial customers, yielding a projected lifetime savings of 42,359,260 gallons of water; and

Whereas, the Orlando Utilities Commission is advancing in alternative water supply initiatives, including a future reverse osmosis water treatment plant, to support long-term sustainability and ensure a reliable water supply for our community; and

Whereas, every organization and citizen can make a difference when it comes to saving water by regularly checking for leaks and using water responsibly;

Now, therefore, the Orlando Utilities Commission does hereby proclaim the month of April as

Water Conservation Month

in the Orlando Utilities Commission service territory, which includes the City of Orlando and portions of unincorporated Orange County; and urges all residents and businesses to help protect our precious resources by practicing water saving measures.

In witness whereof, Commission President Linda Landman González and General Manager and CEO Clint Bullock.

Dated this 7th day of April, 2026.

On File

Linda Landman González
Commission President

On File

Clint Bullock
General Manager & CEO

Community Recognition

Quarterly Update: Community Impact

Quarterly Update: Community Impact



Luz Aviles, VP Marketing & New Products

04/07/26

31st Annual Charity Golf Tournament



FINAL DONATION TOTALS

** \$58,000 **

**Environmental
Stewardship**



The **WASH** Foundation

Education



**Economic
Development**



Social Impact



Title Sponsors





This Earth Month, OUC connects with our community through **12 events** that engage, educate and empower **environmental stewardship.**

[EVENT LISTINGS ON BACK](#)

Inspiring Students to Conserve



Partnering with Orange County Public Schools



Partnering with The School District of Osceola County



EARTH MONTH EVENTS

- Now** **Orlando Science Center Exhibit**
Hands-on, interactive water & energy exhibits
- Now - 4/11:** **Avalon Park Arts & Culture Center**
Water Color Project rain barrels on display
Avalon Park
- Now - 4/12:** **UCF Celebrates the Arts**
Water Color Project rain barrels on display
Dr. Phillips Center for the Performing Arts
- 4/9:** **Watts Savings Project Awards Ceremony**
in partnership with The School District of Osceola County
St. Cloud Community Center
- 4/11:** **43rd Annual Spring Fling**
St. Cloud Lakefront
- 4/15 - Summer:** **OUC & Orlando Shakes Partnership**
Water Color Project rain barrels on display
Orlando Shakes Theatre
- 4/18:** **OUC Employee Community Volunteer Project**
Amazing Animals, St. Cloud
- 4/21:** **200 S. Orange Ave. Earth Day**
Piedmont Realty
200 S. Orange Ave.
- 4/23:** **Water Color Project Awards Ceremony**
in partnership with Orange County Public Schools
Orlando Family Stage
- 4/24:** **City of Orlando Earth Day Work Day**
City Hall Plaza, 11 AM - 1 PM
- 4/24:** **Central Florida Earth Day Celebration**
Lake Eola Park, 10 AM - 6 PM
- 4/25:** **St. Cloud Earth Day**
Veteran's Memorial Library
10 AM - 1 PM
- 4/26:** **Celebrate Science Night**
Orlando Science Center

Employee Recognition

FMEA & APPA Lineworker Competitions

FMEA & APPA Lineworker Competitions



Eddie Fee, Director, Distribution
Construction & Maintenance

04/07/26

25th Annual Florida Municipal Electric Association Lineman Competition



Apprentice Event

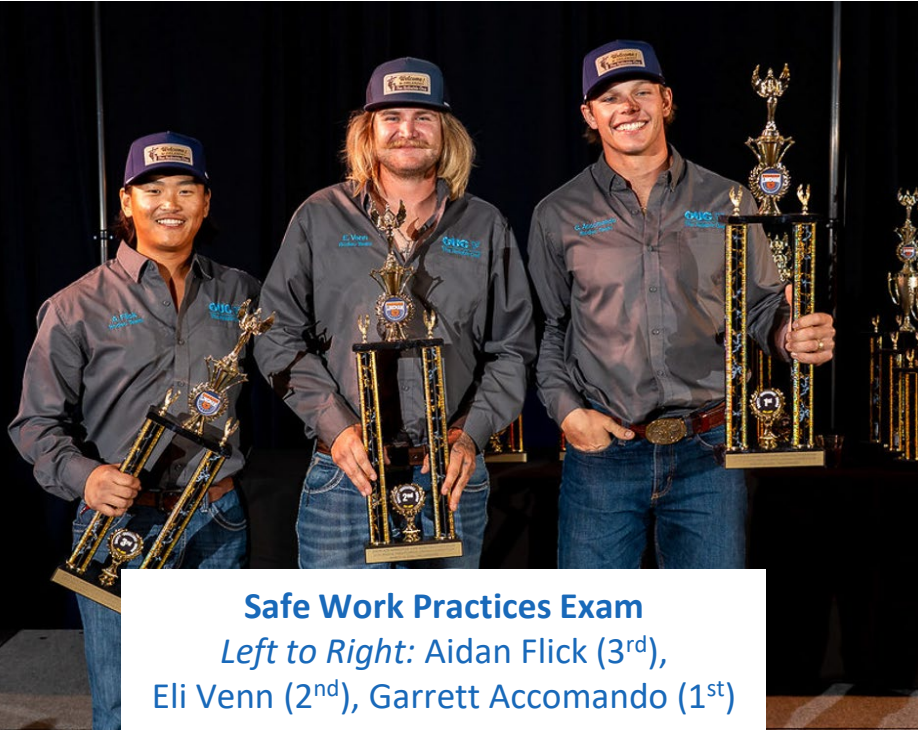


Journeyman Team Event



Hurtman Rescue Event

Florida Municipal Electric Association Lineman Competition Results



Safe Work Practices Exam
*Left to Right: Aidan Flick (3rd),
Eli Venn (2nd), Garrett Accomando (1st)*



Overall Apprentice
*Left to Right: Aidan Flick (5th)
Garrett Accomando (4th)*

American Public Power Association National Lineworkers Competition Results



Overall Apprentice
Garrett Accomando (1st)



Apprentice Large Utility
Garrett Accomando (1st)

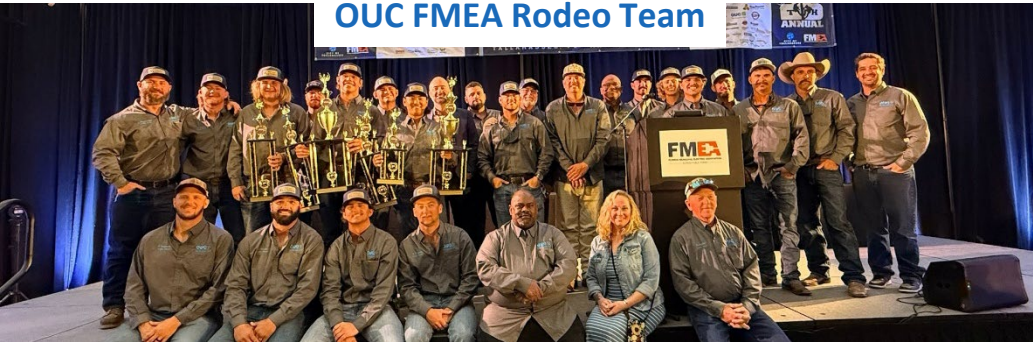


Written Exam
Dylan Tyler (2nd)



Written Exam
Aidan Flick (3rd)

Congratulations, Team OUC!



OUC FMEA Rodeo Team



LeMoyné Adams (left) & Richard Boley (right)



James Alexander



Mason Wood
& Family

Employee Recognition

America Public Power Association RP3 Diamond Designation

American Public Power Association RP3 Diamond Designation



Attila Miszti, Chief Operating Officer	04/07/26
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American Public Power Association RP3 Diamond Designation

Award Criteria

- Reliability
- Safety
- Workforce Development
- System Improvement



American Public Power Association RP3 Diamond Designation



From left to right:
Keith Mutters
Steve Casios
Fabian Richards
Carlos Davila Munoz

Tops in Reliability Again

According to 2025 Florida Public Service Commission investor-owned utilities data



**YOUR POWER
OUR PRIORITY**

#1
IN RELIABILITY

OUC 
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From the 2025 Florida Public Service Commission investor-owned utilities data
See How We Put You First. [OUC.com/Reliability](https://www.ouc.com/Reliability)

Affirmative Items

A-7 International Drive District Chilled Water Improvement Project

International Drive District Chilled Water Improvement Project



Wade Gillingham VP, Electric & Water Production	A-7	04/07/26
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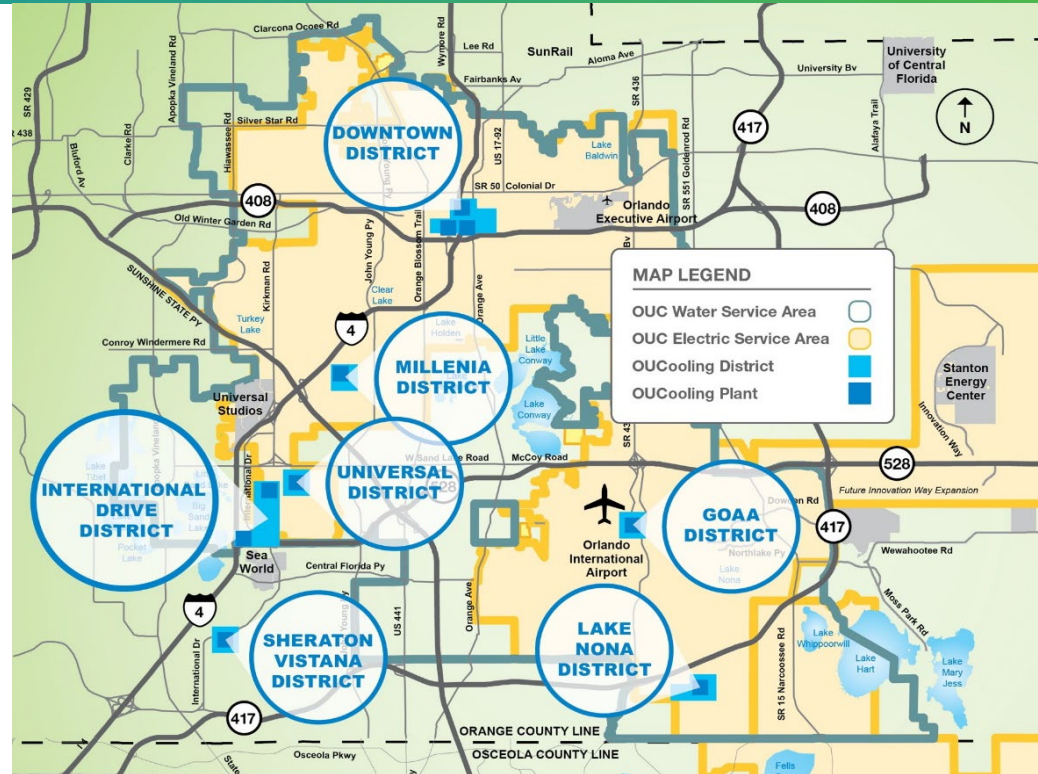
OUC District Cooling: Great for our Customers

- District Cooling is produced at central energy plants and distributed through underground pipe networks to a wide range of air conditioning applications for commercial, industrial, institutional, hospitality, and healthcare buildings
 - Creates economies of scale by aggregating the cooling load from multiple buildings
 - Drives energy efficiency and water conservation while reducing environmental impact
 - Reduces the capital investment and maximizes the commercial rentable space
- OUC provides design, construction, operation, and maintenance services for chilled water plants and distribution systems



OUC Cooling Districts

- 1997 **International Drive**
Lockheed Martin, Orange County Convention Center CHW North & South Plants
- 1998 **Downtown**
North, South, & West Plants
- 2001 **Sheraton Vistana**
- 2002 **The Mall at Millenia**
- 2008 **Lake Nona**
- 2022 **GOAA**
- 2023 **Universal Epic Park**



International Drive Chilled Water District

Historical Milestones

- 1997** First chilled water plant built at Lockheed Martin
- 2000** Orange County Convention Center (OCCC) chilled water service agreement executed
- 2002** Commencement of OCCC initial 20-year term
- 2003** Commissioning of the Thermal Energy Storage (TES) Tank
- 2008** Hyatt Regency chilled water service agreement executed
- 2017** Hilton Grand Vacations chilled water service agreement executed
- 2023** OUC and OCCC reached verbal agreement for a new 20-year term
- 2025** OUC and OCCC executed the 20-year agreement

Thermal Energy Storage (TES) Tank



Downtown North CHW Plant



International Drive Chilled Water District

Current Production Capacity

District Production Capacity

17,200 tons

OCCC North Plant (stand-alone)

3,050 tons

Thermal Energy Storage (TES) Tank and Pipeline

17 million gallons at 39°F

1.8 miles of trenched pipe



Orange County Convention Center

Expansion Project

Key Expansion Features

- \$560 million investment (Orange County)
- Grand Ballroom: 104,000 SF of new event space at the North-South Building with room for up to 10,000 guests

Meeting & Hospitality Space	243,000 SF (square feet)
Back-of-House & Support	185,000 SF
Food & Beverage	17,000 SF
Total Space	~549,000 SF
Additional Capacity (tons/SF)	1,500 tons (366 tons/SF)

Expansion Project Schedule

- Construction beginning early 2026 and expected to conclude in 2029



Orange County Convention Center

Second Agreement

Second Chilled Water Service Agreement

- Initial Term – **20 years**
- OCCC Commission approval – **September 2023**
- Executed Agreement – **June 2025**

- Initial Construction Budget - **\$50,808,500**

General Scope of Construction Work

- RFP for design and build turnkey services
- Universal-OUC potable and wastewater services

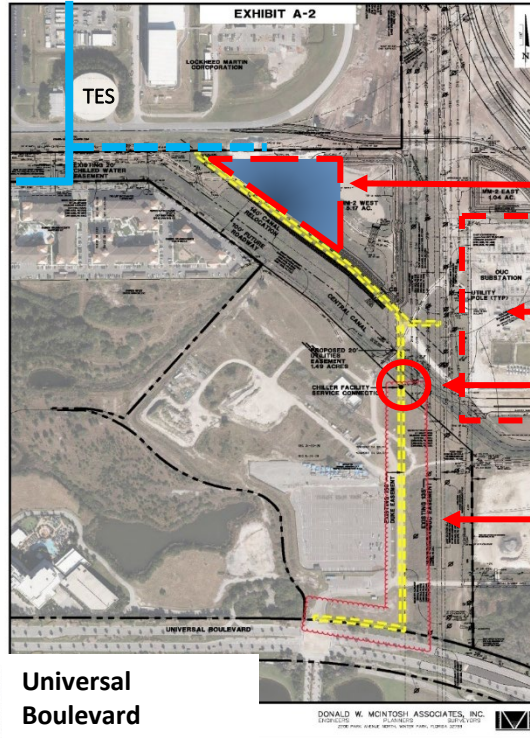
Scope Change Since September 2023 Commission Approval

Chilled Water Plant Construction Schedule

- Beginning **Fall 2026** and expected to conclude in **Spring 2028**
- Revised Construction Budget: **\$57,173,000**



District Chilled Water Plant Proposed Site



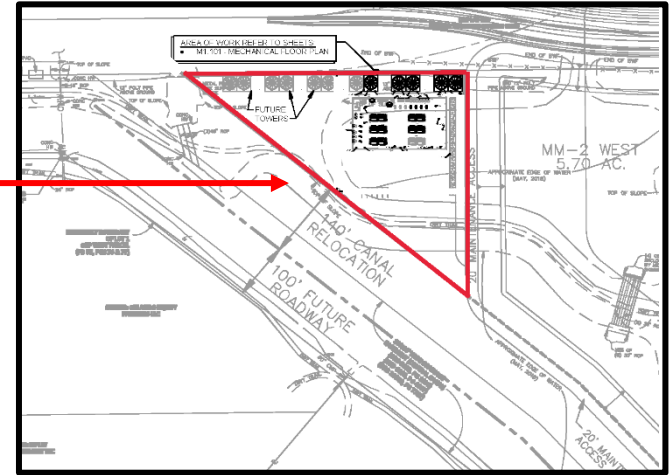
Universal
Boulevard

District Chilled Water Plant Site
(Universal easement agreement
~2.3 Acres)

OUC Substation

Chiller Facility Service Connection
(Potable & Wastewater)

Universal - OUC Shared
Potable and Wastewater Service



Recommended Action

Commission approval of Change Request No. 1 to the Capital Expenditure Estimate for the International Drive Chilled Water Improvement Project in the amount of \$6,364,500, increasing the total project cost to \$57,173,000.

Commission approval of a Purchase Order to S.I. Goldman Company, Inc. to provide turnkey services for the design and construction of the International Drive District Chilled Water Improvement Project in the amount of \$53,148,000, contingent upon the execution of the amended and restated Chilled Water Service Agreement.

Affirmative Items

A-10 & A-11 Grid Hardening

Grid Hardening



LeMoyne Adams, VP Electric and Water Distribution	A-10 & A-11	04/07/26
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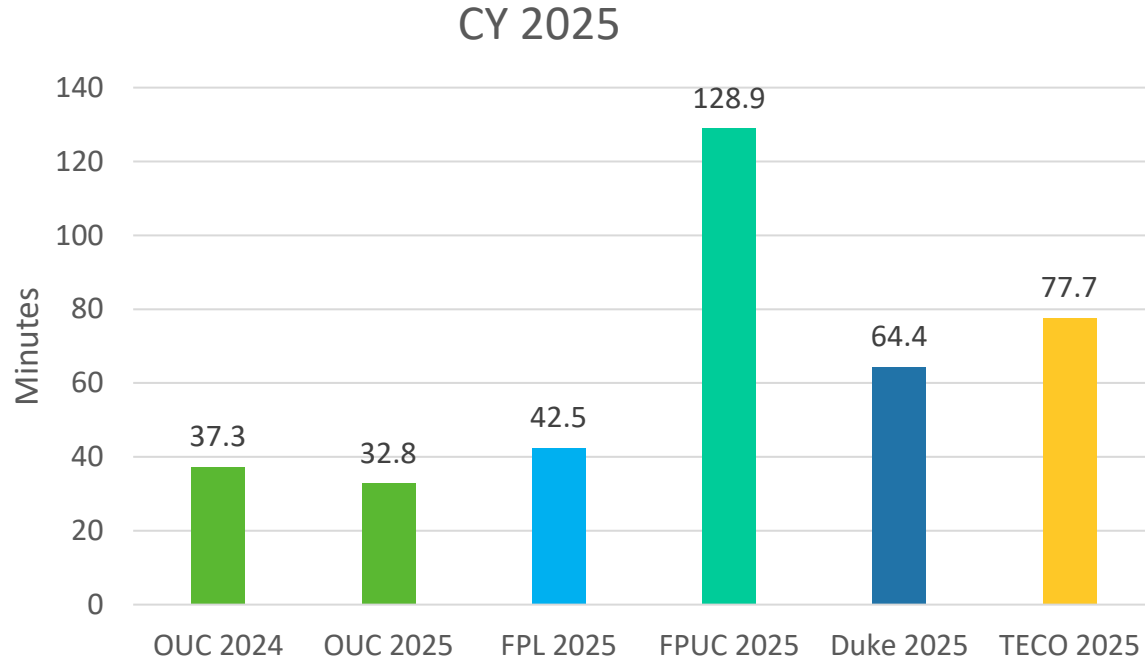
Overview

- Reliability Overview
- Reliability vs. Resiliency
- Grid Hardening Opportunities
- Pilot Project – West Hazel Street update
- Challenges
- Lessons Learned
- Pilot Project – Hastings Street & Holden Avenue

Reliability Overview

- OUC has a long history of providing outstanding electric reliability
- For more than 23 years, OUC's average annual System Average Interruption Duration (SAIDI) has been 44.4 minutes
- Approximately 68% of OUC's distribution system is underground
- OUC has 1,357 miles of overhead primary distribution lines

SAIDI Comparison: OUC vs. Investor Owned Utilities (IOU) (Calendar Year 2025 Results)



SAIDI: average total duration of power interruptions for each customer served over a specific period (typically a year)

Maintaining Reliability & Improving Resiliency

- **Reliability** – an electric system’s ability to effectively produce and deliver the energy customers need, with minimal interruptions and consistent quality, while maintaining compliance
- **Resiliency** – an electric system’s ability to adapt to uncontrollable events (weather extremes: hurricanes, storms, heat waves, freezes, cloud cover, etc.), maintain physical and cyber security, and quickly rebound from disruptions
 - Resiliency improvements to the electric delivery system are known as grid hardening or storm hardening.

Hurricane Impacts on Vegetation & Infrastructure

- Vegetation causes vast majority of outages and damage to facilities during extreme wind events
- On occasion, high winds can topple aged poles, and cause damage to crossarms, transformers and conductors
- Rear lot restoration efforts take longer due to accessibility
- Maintaining rear lot vegetation is expensive and intrusive
- Additional mutual aid is necessary to rebuild facilities after storms

Post-Hurricane Vegetation Damage & Restoration Work



Grid Hardening Opportunities

Underway

- OUC distribution system about 68% underground
- Wood pole integrity inspections and design to meet extreme wind loading guidelines of 110 mph
- Three-year vegetation clearance trim cycle

New Opportunities to Evaluate

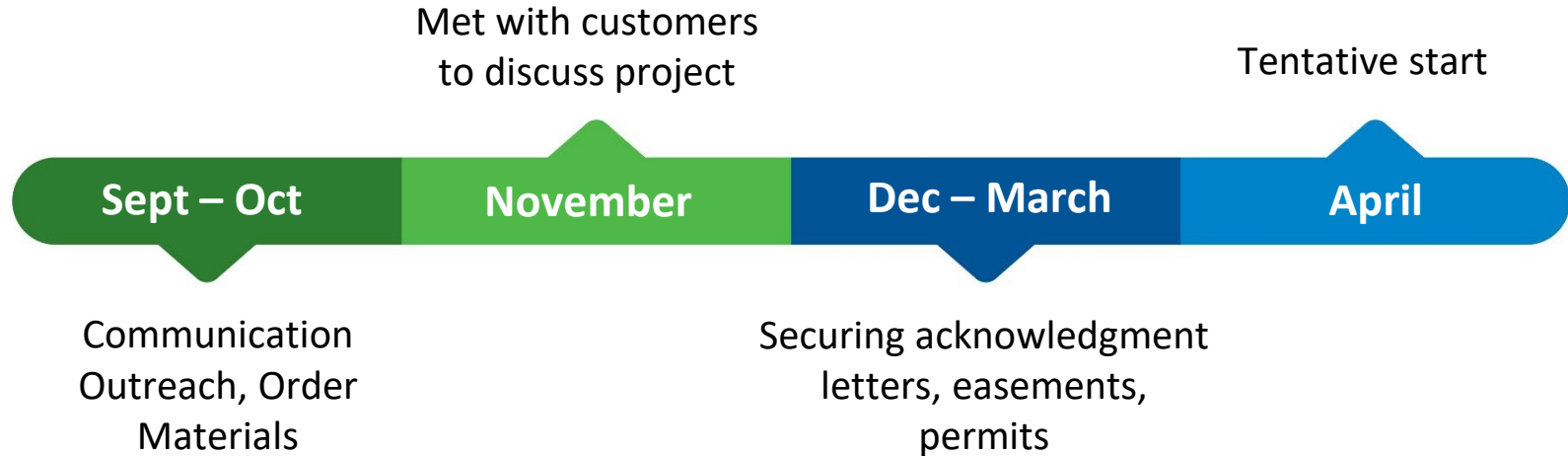
- Convert existing overhead facilities to underground
- Accelerate installations of smart grid devices and systems to minimize impacted customers
- Enhance vegetation management for service overhangs, fast-growing species and hazard tree removal

West Hazel Street Pilot Project

- On August 12, 2025, OUC approved first overhead to underground pilot project
- College Park - West Hazel Street and Oberlin Avenue
- 22 total customers
- Factors used to prioritize laterals for underground conversion:
 - High vegetation 'fall-in' risk score
 - Poor accessibility (rear-lot facilities)
 - Age and condition of existing overhead facilities
 - Number of customers impacted
- Determine true costs involved in conversion
- Gain customer feedback
- Test policies and procedures

West Hazel Street Pilot Project

Original Timeline



West Hazel Street Pilot Project Challenges

- Repetitive attempts to contact homeowners
- Repetitive attempts to contact property management companies
- Securing legal agreement for easement acquisition
- Securing agreement to perform work on customer premise
- Alternate design for customers who remain overhead
- Prescriptive rights vs. easement considerations

West Hazel Street Pilot Project Lessons Learned

- Additional resources to support customer outreach
- Identify rental/property management owned properties early
- Set customer expectation of transformer size and easement dimension
- Design flexibility

West Hazel Street Pilot Project Current State

- Customer communication and outreach continues
- Easement acquisitions are in progress for properties with transformers
- Work authorizations are in progress for all other properties
- Construction start date is pending

North Hastings Street – Pine Hills



Remove

- 92 lots
- 5,100 feet of overhead primary conductor
- 46 poles
- 20 pole-mounted transformer

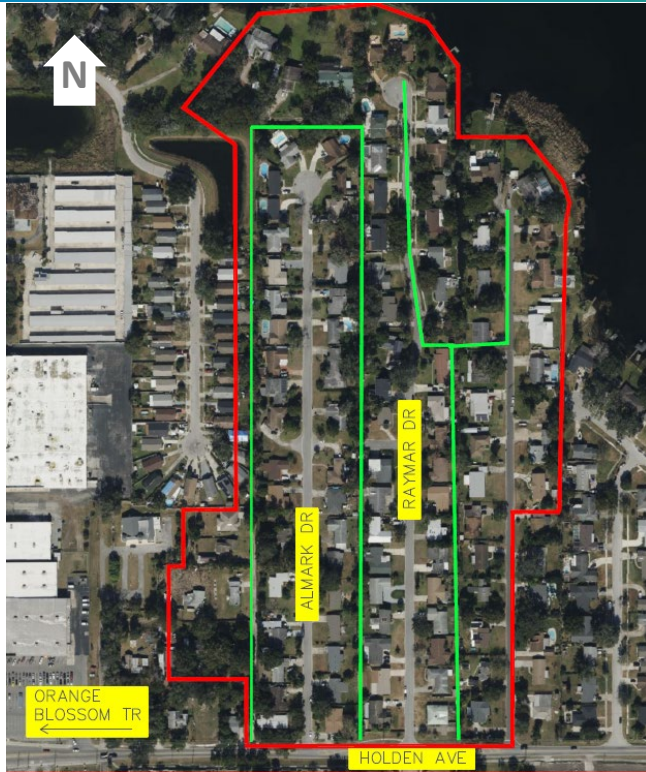
Install

- 10,400' of underground primary cable
- 21 pad-mounted transformers
- 10 primary enclosures

Legend

- Overhead Lateral Line
- Project Limits

Holden Avenue – Holden Lakes



Remove

- 109 lots
- 5,910 feet of overhead primary conductor
- 41 poles
- 23 pole-mounted transformers

Install

- 12,200 feet of underground primary cable
- 26 pad-mounted transformers
- 2 primary enclosures

Legend

- Overhead Lateral Line
- Project Limits

Recommended Action (A-10 & A-11)

Commission approval of a Capital Expenditure Estimate for the Grid Hardening Pilot Project - North Hastings Street in the amount of \$1,959,976.12.

Commission approval of Purchase Order to HDD of Florida LLC to provide construction services for the Grid Hardening Pilot Project - North Hastings Street in the amount of \$1,104,874.94.

Commission approval of a Capital Expenditure Estimate for the Grid Hardening Pilot Project - Holden Avenue in the amount of \$2,217,334.09.

Commission approval of a Purchase Order to HDD of Florida LLC to provide construction services for the Grid Hardening Pilot Project - Holden Avenue in the amount of \$1,275,389.12.

Presentation

Financial Report.

Financial Report (FYTD February 2026)

\$ in millions	Actual	Budget	\$ Δ	% Δ
Retail Electric Revenues	\$ 224.3	\$ 225.0	\$ (0.7)	(0.3%)
Wholesale Electric Revenues	9.6	8.3	1.3	15.9%
Water Revenues	42.5	43.5	(1.0)	(2.3%)
Chilled Water and Other Revenues	41.1	40.3	0.8	2.0%
Fuel Revenues	143.7	150.2	(6.5)	(4.3%)
Total Operating Revenues	461.2	467.3	(6.1)	(1.3%)
Unit Department Expenses	(147.8)	(149.5)	1.7	(1.1%)
Depreciation and Amortization	(68.8)	(72.2)	3.4	(4.7%)
Other Operating Expenses	(42.0)	(41.8)	(0.2)	0.5%
Fuel Expenses	(143.7)	(150.2)	6.5	(4.3%)
Total Operating Expenses	(402.3)	(413.7)	11.4	(2.8%)
Total Non-Operating Expenses	(6.9)	(10.9)	4.0	(36.7%)
Net Income Before Contributions	\$ 52.0	\$ 42.7	\$ 9.3	21.8%

Overview

- Total Operating Revenues were \$6.1 million below Budget, net of deferrals, primarily due to lower than expected pass-through fuel expenses partially offset by increased wholesale opportunities arising from the nationwide cold weather event, including the deferral of \$25.0 million.
- Total Operating Expenses were \$11.4 million below Budget, driven by lower than expected fuel commodity prices, depreciation expenses, and electric plant maintenance.
- Total Non-Operating Expenses were \$4.0 million below Budget, driven by lower than expected interest expenses due to timing of the issuance of 2026A Bond to support the Capital Plan.